



April 9, 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders

Dear shareholders of More Return Public Company Limited.

- Enclosures:
1. Financial statements for 2025 and annual report in the form of a QR code (QR Code)
  2. Information of directors who have resigned from their positions upon the expiration of their terms and have been nominated to return to their positions.
  3. Information on directors' remuneration for the year 2026
  4. List of auditors and details of audit fees for the year 2026
  5. Information of independent directors for use in appointing shareholders' proxies.
  6. Company regulations regarding shareholder meetings
  7. List of documents that must be shown and delivered to the company in registering to attend the meeting, and voting, criteria for counting votes and announcement of results.
  8. Procedures for joining meetings via electronic media and notification of intent to attend the 2026 AGM of Shareholders via electronic media (E-Meeting) via app link or scanning QR Code.
  9. Proxy Form B
- (You can download the proxy form, Form A. or Form C. from [www.morereturn.co.th](http://www.morereturn.co.th))

The meeting of the Board of Directors of More Return Public Company Limited (the "Company") has resolved to set the date for the 2026 Annual General Meeting of Shareholders on Friday, April 24, 2026 at 10:00 a.m. in meeting format. Through electronic media (E-AGM) to consider various matters. According to the agenda with comments from the committee as follows:

**Agenda: 1** Acknowledge the operating results and financial position of the company for the year 2025.

Principles and reasons

The Company has summarized the operating results and financial position of the Company for the year 2025 (details appear in the financial statements for the year 2025 in the form of a QR Code, Enclosure 1).

Opinion of the Board of Directors

The committee has considered It is considered appropriate to propose this to the shareholder meeting. To acknowledge the company's operating results for the year 2025 as mentioned.

Number of votes required to pass a resolution

This agenda item does not require a vote from shareholders. Because it is an agenda for acknowledgment

**Agenda: 2** Consider approving the financial statements for the year 2025, ending December 31, 2025, which have been audited by auditors. The account is authorized



### Principles and reasons

In order to comply with the Public Limited Companies, Act B.E. 2535 (and as amended) and according to the Company's Articles of Association, Section 56, the board of directors must prepare a balance sheet and profit and loss account for the year 2025, ending on December 31, 2025. The Company proposes to the 2026 Annual General Meeting of Shareholders for approval by the financial statements consisting of the statement of financial position and the statement of comprehensive income for the year 2025 ending December 31, 2025, which has been considered by the Company's Audit Committee. and has been audited by a certified public accountant. As details appear in the financial statements for 2025 in the form of a QR Code, Enclosure 2

There are important details summarized from the financial statements as follows:

financial status (Consolidated financial statements)	Year 2025 (Unit: million baht)	Year 2024 (Unit: million baht)
Total assets	972.59	977.73
Total debt	68.72	74.48
Total shareholders' equity	903.87	903.25

Performance (Consolidated financial statements)	Year 2025 (Unit: million baht)	Year 2024 (Unit: million baht)
Total income	104.70	105.39
Total cost	100.72	396.92
Net profit(loss)	1.50	(294.69)
Loss per share	0.000	0.025

### Opinion of the Audit Committee

The Audit Committee is of the opinion that the accounting report preparation process and the company's financial statements have a good enough internal control system to ensure that the financial report accurately reflects the financial position and operating results of the company in accordance with accounting standards required by law. Including adequate and timely disclosure of information in the financial statements for the benefit of shareholders. Investors or users of financial statements in making investment decisions.

### Opinion of the Board of Directors

The committee has considered It is deemed appropriate to propose to the general meeting of shareholders to consider and approve the balance sheet and income statement for the year 2025, ending on December 31, 2025, which have been considered by the Company's Audit Committee and have been audited by a certified public accountant.

### Number of votes required to pass a resolution

A majority vote of the total number of votes of shareholders attending the meeting and having the right to vote.

**Agenda: 3** Consider approving the suspension of dividend payments and the allocation of profits as legal reserves.

### Principles and reasons





website from November 24, 2025 to February 10, 2026 in accordance with the principles of good corporate governance of listed companies. It appears that no shareholders have proposed any persons to be considered for selection as directors of the Company.

#### Opinion of the Nomination and Remuneration Committee

Nomination and Remuneration Committee (which does not include nominated directors) jointly considered qualifications, knowledge, abilities and experience in various fields. Including the performance of each director's position and duties. Taking into account the diversity in the structure of the committee Qualifications as a director in various fields Suitability of qualifications, experience, and expertise Performance results as a company director in the past Including being a person who has all the qualifications and does not have prohibited characteristics according to Section 68 of the Public Limited Companies Act B.E. 2535 and the criteria set by the Securities and Exchange Commission. and the Stock Exchange of Thailand including other criteria Related It is seen that all 2 directors who are due to retire by rotation are qualified experts. Have knowledge, ability and experience in the company's business. And in the past, he has performed his duties as a director of the company effectively.

#### Opinion of the Board of Directors

The Board of Directors (excluding the nominated directors) has considered through the screening process in accordance with the Company's director selection criteria that the persons nominated as independent directors have the qualifications in accordance with the law. Relevant parties deem it appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of directors who will retire from office upon completion of their terms to return to the position of director for another term in accordance with the opinion of the Nomination and Remuneration Committee. In this regard, history and information on directors who have been nominated for appointment as directors this time Details appear in Enclosure 2 as follows.

#### Number of votes required to pass a resolution

A majority vote of the total number of votes of shareholders attending the meeting and having the right to vote.

**Agenda: 5 Consider and approve the determination of remuneration and meeting allowances for directors for the year 2026.**

#### Principles and reasons

Section 90 of the Public Companies Act B.E. 2535 states that "Payment of directors' remuneration shall be in accordance with the resolution of the shareholder meeting, which consists of votes of not less than two-thirds of the total number of votes of shareholders present at the meeting."

#### Opinion of the Nomination and Remuneration Committee

Nomination and Remuneration Committee Considered the remuneration of directors for the year 2026 by considering and scrutinizing the suitability of the remuneration in accordance with their duties and responsibilities. and assigned responsibilities as well as comparing with businesses of similar type and size from



the report on the survey of directors' remuneration rates for listed companies of the Thai Institute of Directors Association. Including business expansion and growth in the company's performance. The Remuneration Committee therefore resolved to propose setting a limit on board remuneration for 2026 in an amount not exceeding 4,000,000 baht (The number is the same as in 2025.) without any other benefits. Information on directors' remuneration for the year 2026 appears in Attachment 3. In the case that the Chairman of the Board of Directors and the Chairman of the Audit Committee are the same person, they will receive monthly remuneration only at the rate that is higher than only one amount.

In 2025, the company paid directors' remuneration a total of 3,050,000 baht with no other benefits. (Details appear in the 2025 annual report, topic: Monthly remuneration and meeting allowances for directors, Part 2, Corporate Governance, page 49)

#### Opinion of the committee

The Board has considered the opinions of the Compensation Committee. It is deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the determination of directors' remuneration for the year 2026 in an amount not exceeding 4,000,000 baht according to the proposal of the Remuneration Committee.

#### Number of votes required to pass a resolution

Votes of not less than two-thirds of the total number of votes of shareholders attending the meeting and having the right to vote.

**Agenda: 6 Consider and approve the appointment of auditors and determine the auditor's remuneration for the year 2026.**

#### Principles and reasons

In order to comply with the Public Limited Companies, Act, B.E. 2535, Section 120 and the Company's Articles of Association, Section 59. and Section 60, which require the general meeting of shareholders to appoint an auditor and determine the audit fee of the company every year.

#### Opinion of the Audit Committee

The Audit Committee has considered selecting auditors from Karin Audit Co., Ltd. to be the company's auditors for the year 2026. This appointment is the seventh fiscal year because Karin Audit Co., Ltd. is a company that provides auditing services. Audit with standards and have expertise in auditing. Including an appropriate audit fee rate. It is proposed to be presented to the Board of Directors for consideration and approval by the Annual General Meeting of Shareholders.

#### Opinion of the committee

The committee agreed with the audit committee's proposal. It is considered appropriate to propose to the shareholder meeting to consider and approve the appointment of auditors from Karin Audit Company Limited as the auditing office of the Company and its subsidiaries for the year 2026, by designating any one of the



auditors according to the list as follows. Go here. Is the person who audits and expresses opinions on the financial statements of the company and its subsidiaries in 2026.

1. Mr. Jiroj Sirirorj, Certified Public Accountant No. 5113 and/or
2. Ms. Kannika Ishimura, Certified Public Accountant No. 7305 and/or
3. Mr. Jesada Hangsapruk, Certified Public Accountant No. 3759

In this regard, the above 3 auditors and Karin Audit Co., Ltd., which is the auditing firm, had previously been approved by the board meeting and the shareholder meeting. To be the auditor of the company and its subsidiaries for 7 years. In the event that the above-mentioned certified public accountants are unable to perform their duties, Karin Audit Company Limited will arrange for another certified public accountant of Karin Audit Company. Co., Ltd. instead. In addition, Karin Audit Co., Ltd. and the nominated auditor have no relationship and/or interest with the company/subsidiaries/executives/major shareholders. or those related to such persons in a manner that will affect the independent performance of duties in any way

As for the auditor's compensation, the Audit Committee has considered the obligation to review and audit the financial statements of the Company and its subsidiaries. The Board of Directors' meeting agreed that it should be proposed to the shareholders' meeting to consider and approve the audit fee for the company and its subsidiaries for the year 2026 in an amount not exceeding 3,940,000 baht, with details appearing in Enclosure 4.

Number of votes required to pass a resolution

A majority vote of the total number of votes of shareholders attending the meeting and having the right to vote.

Agenda: 7 Consider other matters (if any)

The company has published the invitation to the 2026 annual shareholder meeting together with meeting documents on the company's website. [www.morereturn.co.th](http://www.morereturn.co.th) as well and if any shareholders have questions that they would like the company to clarify on the issues of the agenda presented this time. Questions can be sent in advance to e-mail [secretary.more@morereturn.co.th](mailto:secretary.more@morereturn.co.th)

The company would like to invite shareholders to attend the meeting on the date and time mentioned. The company will open for shareholder registration starting at 8:00 a.m. Shareholders who wish to attend the meeting can attend the meeting in person or appoint a proxy. Others who are of legal age attend the meeting and vote on their behalf in the meeting. In the case that a shareholder wishes to appoint a proxy to an independent director of the company. Please send evidence as detailed in the attached document along with the proxy to the company at the address below by April 20, 2026 so that we can carry out your wishes further.

**Proxy - Company Secretary Section**

More Return Public Company Limited

No. 222/148-150 Baan Suan Chatuchak Condominium Soi

Vibhavadi Rangsit 17, Vibhavadi Rangsit Road

Chatuchak Subdistrict, Chatuchak District, Bangkok 10900



However, this general meeting of shareholders It is a meeting via electronic media in one form. The Company has established measures and guidelines for attending the 2 0 2 6 Annual General Meeting of Shareholders, as detailed in Attachment 8. However, various processes and procedures may cause attendance at the meeting to be delayed and not received. Convenient as it should be the company would like to apologize for the inconvenience here.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Latthasanya Piansomphan', enclosed in a thin black rectangular border.

(Police Major General Latthasanya Piansomphan)

Chairman

by resolution of the Board of Directors' meeting